





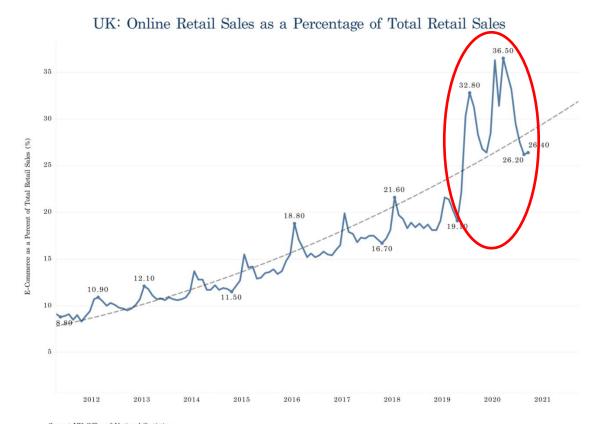
JANUARY 16th, 2020











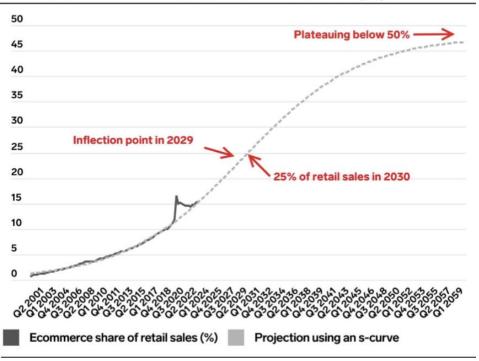
Source: UK Office of National Statistics Graphs Prepared by Studio Rx Inc.



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The Majority of the Retail Shift to Ecommerce in the US May Still Be Coming

ecommerce share of retail sales in the US (%)

























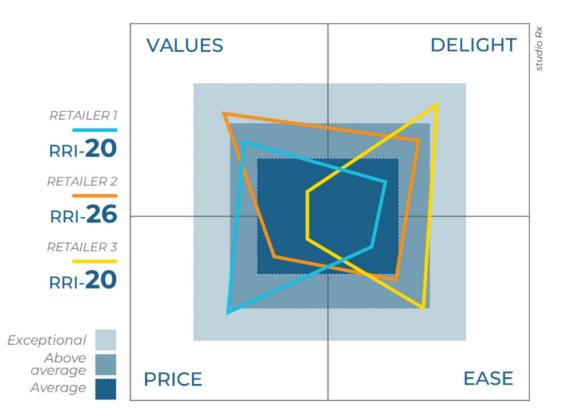








RETAIL RELEVANCE INDEX



Retail Relevance Index

Inspired by the Kahn retailing success matrix.





Carl Boutet

Montreal, CA, Chief Strategist &
Board Advisor, StudioRX

"Property owners need to rethink where & how they create & monetize the value



Eric Foster

Montreal, Canada. President,
Foster Real Estate Inc.

"We need to rethink the financial model to unlock new opportunities for an asset rather than aiming to get a return on the asset's theoretical value"





Hussam Raouf

Dubai, United Arab Emirates. Managing Director at Mont Hill.

"Malls' Developers should become a 'Solutions Providers' above and beyond the Real estate aspect"



Stacey Shulman

Santa Clara, USA. Vice President IoT group at Intel Corporation Chief Innovation Officer - Retail, Banking, Hospitality and Education



"Reinventing CRE industry goes beyond quantifying traffic, it about engagement and measuring what drives that traffic into stores"





Maxime Cohen

Montreal, Canada. Associate Professor at McGill
University | Expert in Pricing and Data Science |

Advisor to Corporations+Startups

"It is now time to undertake a disruption to the landlord-tenant retail lease agreement by finding clever ways to share risks and benefit both parties"





Michel Lauzon

Montreal, Canada President & CEO of LAAB | Entrepreneur, Architect, Urban Designer, MOAQ, MOAA, Fellow RAIC.

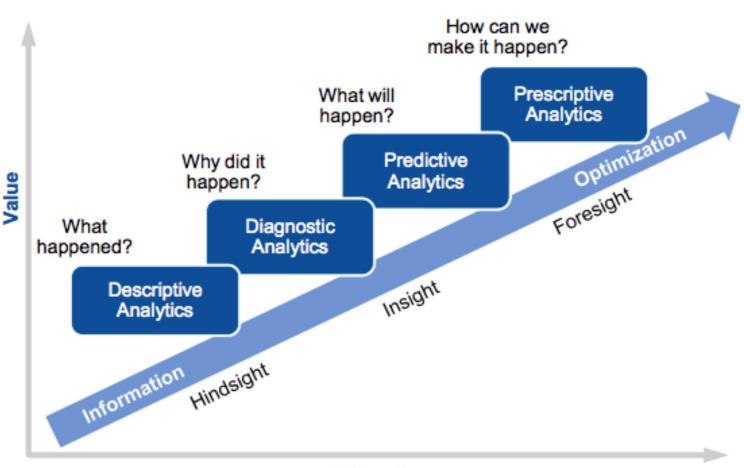
"The unicorns who will spur the next value leap in retail real estate will be platform creators as well as community and city builders."





"Data and partnership have a key role to play going forward"

Blondet- Gonté Isabelle



Difficulty





Matt Judge
San Francisco, USA. President and CCO at Eight Inc.

"Build a design where technology pulls people closer together and makes it more relevant and engaging rather than just convenient"







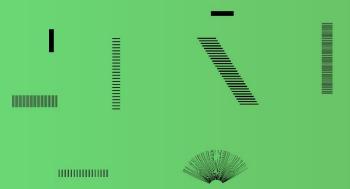
"The future of retail is about delivering experiences and designing spaces for **social connections**.

The key is creating space as a **multi-sensory ecosystems** with a digital first mindset, which allows consumers to experience a **continuous flow** of information between the **physical and digital worlds**.

We are seeing a design trend for **environmental psychology**, which will undoubtedly transform retail experience in the next chapter."

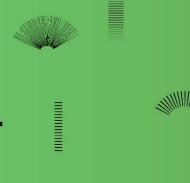
Richard Chang, Retail Practice Area Leader and Studio Director at Gensler Shanghai



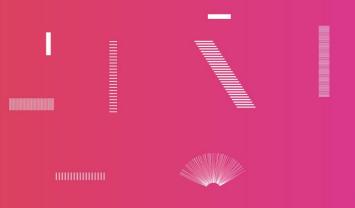




Crie ecossistemas que envolvam comunidades e ajudem seus clientes a compreender melhor os consumidores.







Lição principal #2

Abrace a Grande Aceleração e as muitas oportunidades que ela apresentará.

